



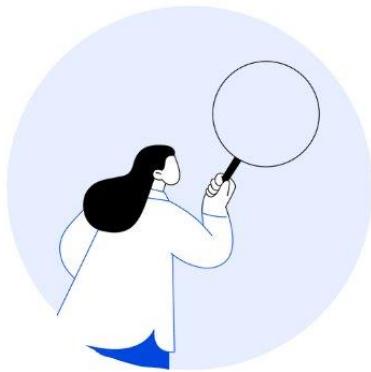
Connect with UKRIO: shape our strategy

11 February 2026

We will begin shortly

Registered charity no: 1147061

Connect with UKRIO



Today's session is part of our 2025-2026
Connect with UKRIO series.

These sessions offer an opportunity to go behind the scenes with our team to learn about our work and how you can get involved.

Past sessions

- **10 Sept '25:** Presenting our 2025/2026 work programme

Upcoming sessions

- **8 July '26:** Reflecting on progress, planning what's next

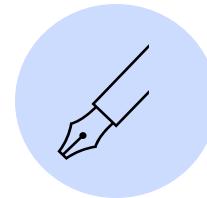
Agenda

Topic	Presenter
Welcome and housekeeping	Jake Eliot Director of Policy and External Affairs
Introduction, reflections, and direction of travel	Professor Dame Linda Partridge Chair of Trustees
Our theory of change	Stephanie Neave CEO
PESTLE summary and how to share your views	Jake Eliot
Questions and wrap-up	Jake Eliot

Housekeeping



webinar is being recorded



transcript available



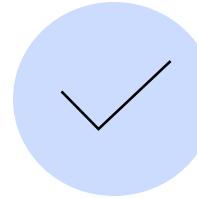
Q&A at end of session



cameras and microphones disabled



live chat in use



keep it professional

UKRIO's Chair of Trustees



Professor Dame Linda Partridge

Professor Dame Linda is a distinguished geneticist renowned for her pioneering research in the biology of ageing and the genetic mechanisms underlying age-related diseases.

She was appointed as UKRIO's Chair of Trustees in April 2025.



Introduction, reflections, and direction of travel

Professor Dame Linda Partridge
Chair of Trustees, UKRIO

Registered charity no: 1147061

Why we are here today

The context for UKRIO's strategy consultation

- research integrity as the foundation for credible, impactful research
- a rapidly changing research landscape – technological change, globalisation, increasing complexity
- UKRIO at a pivotal moment – and ready to take the next step

20 years of UKRIO

A brief look back

- founded as a small project in 2006, transitioned to a national charity in 2012
- growth in size, reach, capability, and ambition
- a major step forward with the 2022-2025 strategy



A step change under the 2022-2025 strategy

What has changed

- clear priorities through annual work programmes
- expanded training and development
- stronger thought leadership and partnerships
- wider reach and stronger engagement
- relentless focus on value and impact



A step change under the 2022-2025 strategy

Highlights from UKRIO's work

- ✓ national research misconduct review
- ✓ online training courses
- ✓ cross-sector authorship toolkit
- ✓ partnerships with sector bodies and subscribers
- ✓ 52% increase in subscriber network

What's coming next

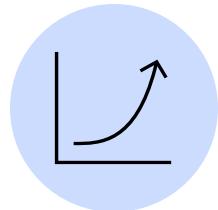
Today is an opportunity to

- take stock and look ahead
- shape a plan to maximise UKRIO's impact over the next five years – with a steer from the community



Our direction of travel

What will guide our next strategy?



building on recent momentum



tackling root causes, not just symptoms



centring stakeholder needs and priorities

Our direction of travel

Three core commitments

1.

promoting
good research
practice at
systemic,
organisational,
and individual
levels

2.

recognising the
diversity and
breadth of the
research
ecosystem

3.

being powered
and guided by
the research
community



Our theory of change

Stephanie Neave
CEO, UKRIO

Registered charity no: 1147061

What is a theory of change?

- explains how you achieve impact
- used for planning, decision-making, and evaluation
- encourages reflection on goals and plans, ensuring clarity and understanding
- an interpretation of what we believe, but based on evidence and experience
- represented as a change map or narrative, or both
- both a thinking process and a product



Theory of change – at a glance

Our mission: to promote good research practice and prevent research misconduct				
Level	Who we work with	What we do	Our intended outcomes	Our vision
Systems	<ul style="list-style-type: none"> • policy makers • regional, national and international bodies and networks • civil society 	<ul style="list-style-type: none"> • act as a recognised and trusted voice on key research integrity issues affecting organisations and individuals • advise on how policy may translate into practice • provide thought leadership and policy recommendations • advocate for collective action to address research integrity issues at the systems level 	<ul style="list-style-type: none"> • Research integrity remains a priority on the national and international agenda. • Policymakers consider and address key and emerging research integrity issues. • The research ecosystem enables and promotes a culture of integrity. • Research is utilised for societal benefit/the public good. 	<p>The UK research community produces work that is honest, reliable, and ethical.</p>
Organisations	All organisations involved in shaping the research environment	<ul style="list-style-type: none"> • provide information, advice, and guidance to support organisations promote good research practice and prevent research misconduct • convene actors from across the research ecosystem to consider and act on key and emerging research integrity issues together • identify and facilitate the sharing of good practice to minimise duplication of work and promote consistency and rigour 	<ul style="list-style-type: none"> • Research employers have the knowledge, tools, and support to promote/adopt good research practice and prevent research misconduct. • Research funders and publishers recognise and utilise their role in enabling and advancing research integrity. 	
Individuals	All individuals involved in the planning, execution, and communication of research, whether directly or indirectly	<ul style="list-style-type: none"> • provide independent and confidential advice and guidance on research integrity issues • offer high quality training, events, and educational resources to support practitioners put research integrity in practice • provide opportunities for individuals to network, collaborate, and share good practice 	<ul style="list-style-type: none"> • Individuals have the knowledge, tools, and support to promote and/or adopt good research practice. • Individuals have the ability to avoid, prevent, and address potential breaches of research integrity. 	

Our work with individuals

Our mission: to promote good research practice and prevent research misconduct

Who we work with	What we do	Our intended outcomes	Our vision
All individuals involved in the planning, execution, and communication of research, whether directly or indirectly	<ul style="list-style-type: none"> provide independent and confidential advice and guidance on research integrity issues offer high quality training, events, and educational resources to support practitioners put research integrity in practice provide opportunities for individuals to network, collaborate, and share good practice 	<ul style="list-style-type: none"> individuals have the knowledge, tools, and support to promote and/or adopt good research practice individuals have the ability to avoid, prevent, and address potential breaches of research integrity 	The UK research community produces work that is honest, reliable, and ethical.

Our work with organisations

Our mission: to promote good research practice and prevent research misconduct			
Who we work with	What we do	Our intended outcomes	Our vision
All organisations involved in shaping the research environment	<ul style="list-style-type: none"> provide information, advice, and guidance to support organisations promote good research practice and prevent research misconduct convene actors from across the research ecosystem to consider and act on key and emerging research integrity issues together identify and facilitate the sharing of good practice to minimise duplication of work and promote consistency and rigour 	<ul style="list-style-type: none"> research employers have the knowledge, tools, and support to promote/adopt good research practice and prevent research misconduct research funders and publishers recognise and utilise their role in enabling and advancing research integrity 	The UK research community produces work that is honest, reliable, and ethical.

Our work at the systems level

Our mission: to promote good research practice and prevent research misconduct

Who we work with	What we do	Our intended outcomes	Our vision
<ul style="list-style-type: none"> • policy makers • regional, national and international bodies and networks • society 	<ul style="list-style-type: none"> • act as a recognised and trusted voice on key research integrity issues affecting organisations and individuals • advise on how policy may translate into practice • provide thought leadership and policy recommendations • advocate for collective action to address research integrity issues at the systems level 	<ul style="list-style-type: none"> • research integrity remains a priority on the national and international agenda • policymakers consider and address key and emerging research integrity issues • the research ecosystem enables and promotes a culture of integrity • research is utilised for societal benefit/the public good 	<p>The UK research community produces work that is honest, reliable, and ethical.</p>

How we work

Stakeholder

engagement is central to our approach, helping us to:

- focus on the sector's most pressing needs
- ensure our information, advice, and guidance is grounded in real-world practice and experience



Our work would not be possible without **the active involvement of the research community.**

Alongside our core team, UKRIO draws strength from:

- our network of 160+ subscriber organisations
- the strategic input of our Board of Trustees
- the input of our Advisory Council and expert community



PESTLE summary and how to share your views

Jake Eliot

Director of Policy and External Affairs, UKRIO

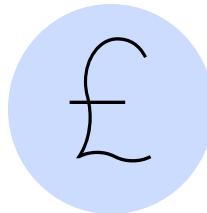
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What's changing around us (PESTLE)



Political

- more directive role for government in R&D
- shifts in funding, structures, and incentives
- growing international political pressures on research



Economic

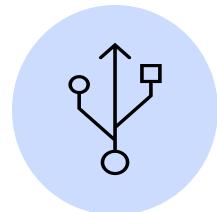
- weak economy: slow growth / no growth
- geopolitical context: upheaval and instability
- financial strain on universities and research workforce

What's changing around us (PESTLE)



Social

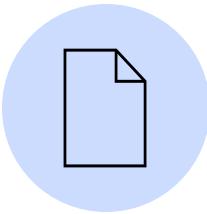
- generally high level of public trust in scientific research
- broad but shallow public support for R&D
- risks to confidence from misconduct and paper mills



Technological

- AI: both opportunity and risk for research practice
- accelerating digital transformation across research

What's changing around us (PESTLE)



Legal

- refreshed Concordat
- changes to employment law
- tighter controls on cross-border collaboration



Environmental

- ambition to 'build a green future' in UKRI Strategy
- concerns over energy and resource consumption
- dynamic organisational approaches to sustainability and net zero

PESTLE: summary

P	E	S	T	L	E
Political	Economic	Social	Technological	Legal (extended to accountability)	Environmental
<ul style="list-style-type: none"> government's growth mission will shape research funding and priorities REF (2029) focus in Europe has shifted toward national security, economic resilience, competitiveness from the US, the second Trump administration has had impact on research funding and attitudes toward science 	<ul style="list-style-type: none"> challenging context for whole UK economy and cost of living UK higher education in severe financial crisis, with many universities experiencing deficits and facing potential mergers or closures US trade tariffs having significant impact globally – while UK-US trade deal avoids direct impact, disruptions to supply chain and economic downturn is likely 	<ul style="list-style-type: none"> UK Public Attitudes to Science (PAS) survey suggests that while trust in science is generally high, active engagement is low CaSE has found that although 70% think R&D investment is important, many see it as somewhat abstract and not necessarily urgent conversely, there are 'grand challenges' and significant where research is recognised to have a key role 	<ul style="list-style-type: none"> AI offers immense potential and also presents significant challenges vital need for responsible implementation and use of AI wider digital transformation in organisations may create new opportunities and challenges for research integrity 	<ul style="list-style-type: none"> the refreshed <i>Concordat to Support Research Integrity</i> provides drive and focus Employment Rights Act (2025) dynamic and uncertain context for cross-border collaboration 	<ul style="list-style-type: none"> 'Build a Green Future' as a priority theme in UKRI strategy concerns over energy and resource consumption opportunities to bring research integrity and ethics into organisations' sustainability and net-zero plans, tempered by climate anxiety

UKRIO strategy consultation 2026

Respond via our online survey

- strategic insight: issues and evidence
- sector and systems level: collaboration, thought-leadership and influence
- organisational and individual level: barriers and support
- impact: priorities for the next five years

Scan to complete the survey

The link will also be pasted in the event chat and shared with attendees via email.



Share your views

Respond via our online survey

- survey open until 31 March 2026
- takes approximately 20-30 minutes
- can be completed anonymously

Scan to complete the survey

The link will also be pasted in the event chat and shared with attendees via email.





Questions and wrap-up

Jake Elliot

Director of Policy and External Affairs, UKRIO

Registered charity no: 1147061

Stay engaged

Visit our website

Explore guidance, resources, training opportunities, and upcoming events

visit: www.ukrio.org

Follow us on social media



UK Research Integrity Office
(UKRIO)



@ukrio.bsky.social



@UKResearchIntegrityOffice

Get advice

Get confidential advice on matters related to research integrity – or drop a line about ways to get involved with our work

email: info@ukrio.org



Sign up for our monthly newsletter

Stay informed about our work and how to get involved



End of session

Thank you for joining!

Registered charity no: 1147061